

# **pengembangan**

## **Budaya K3L**

### **berbasis HOTS**

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**How ?**

**what**

**Why?**

**Solution**

**where**

**when**

**who**

# BackGround, Maslow, X-Y & TPB theory

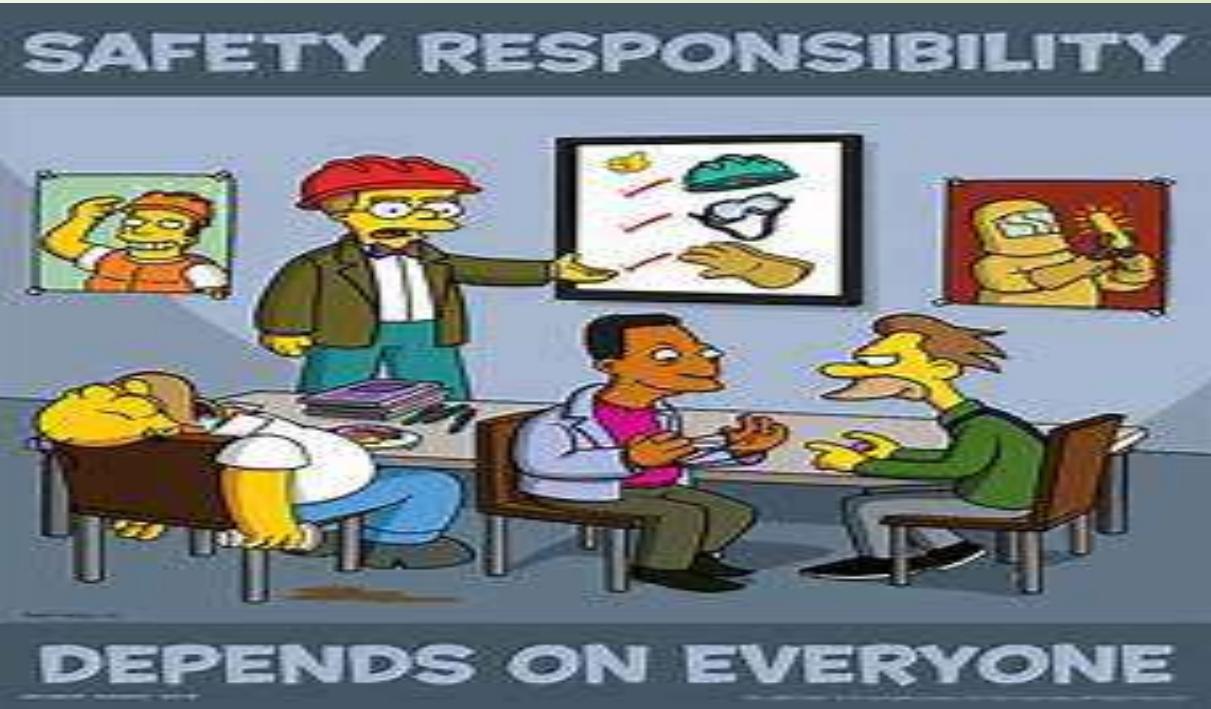


# Budaya K3L itu terkait dg aspek psy

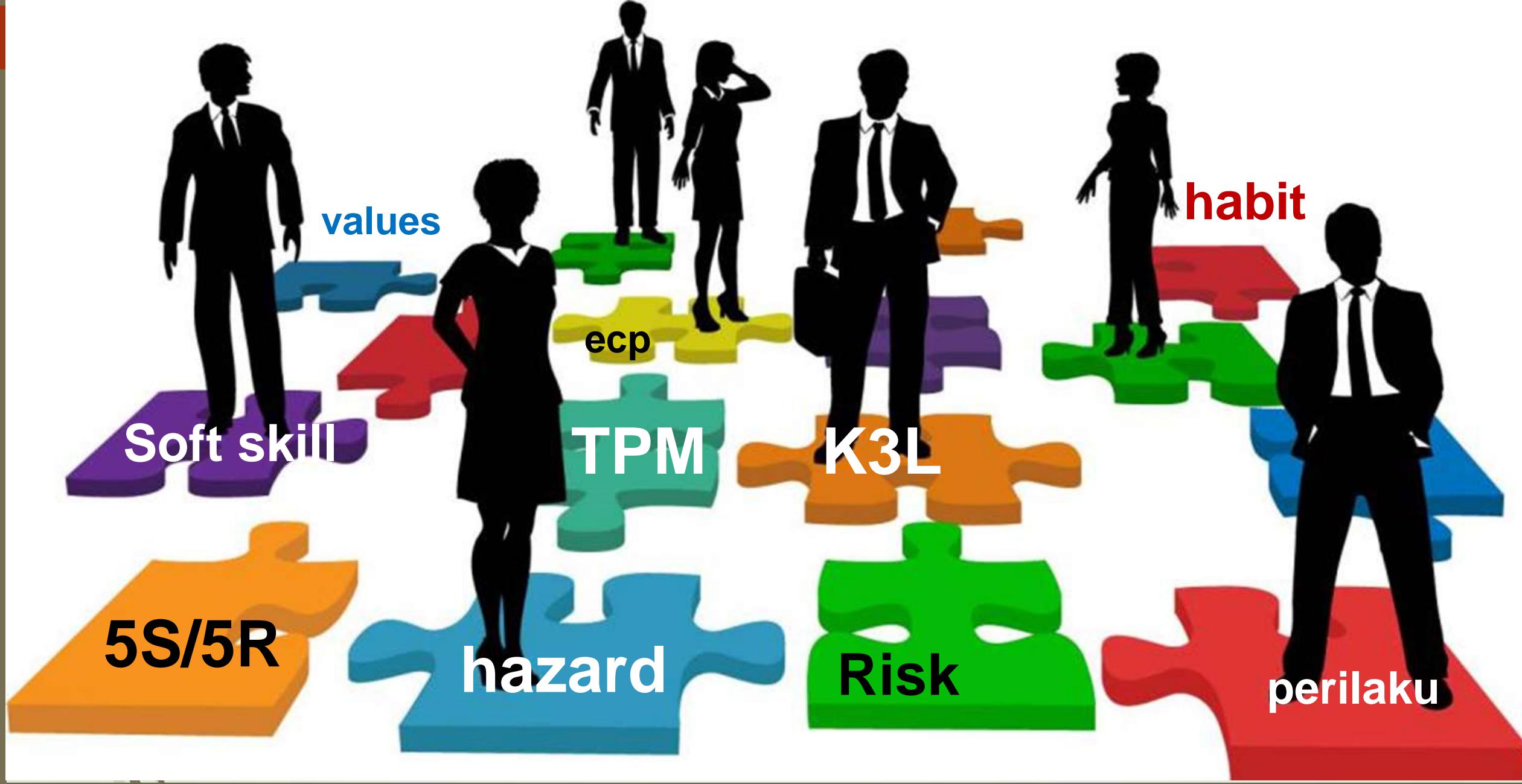


**budaya kerja selamat  
harus pasti pas**





# Puzzle budaya kerja selamat yang terserak





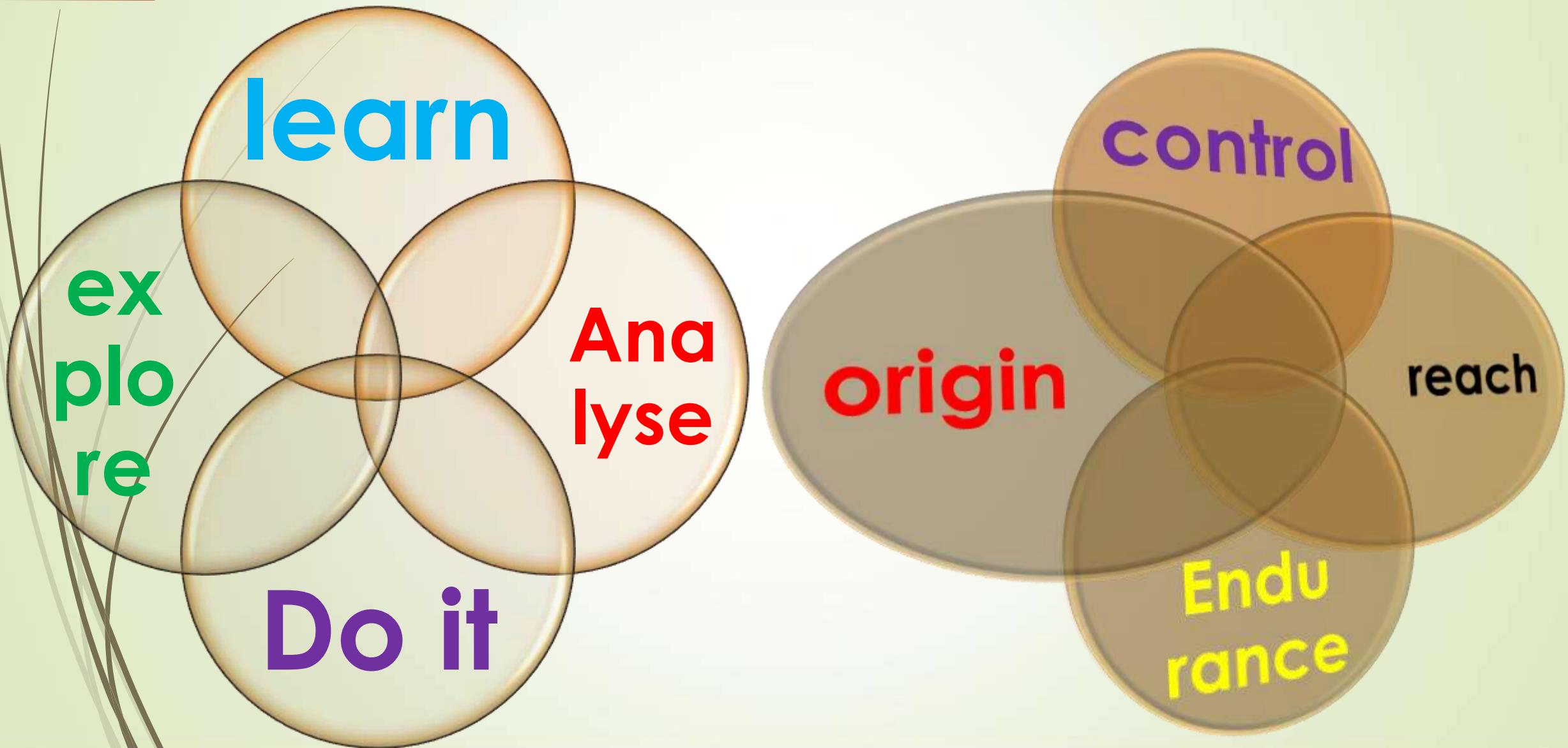
**HOTS**

- **BERPIKIR KRITIS**
- **BERPIKIR KREATIF**
- **PEMECAHAN MASALAH (\$olutif, kompetitif)**
- **PRODUKTIF...bertindak proaktif, komunikatif, kolaboratif**

# Nature & Nurture



# Kecerdasan Adversitas AQ

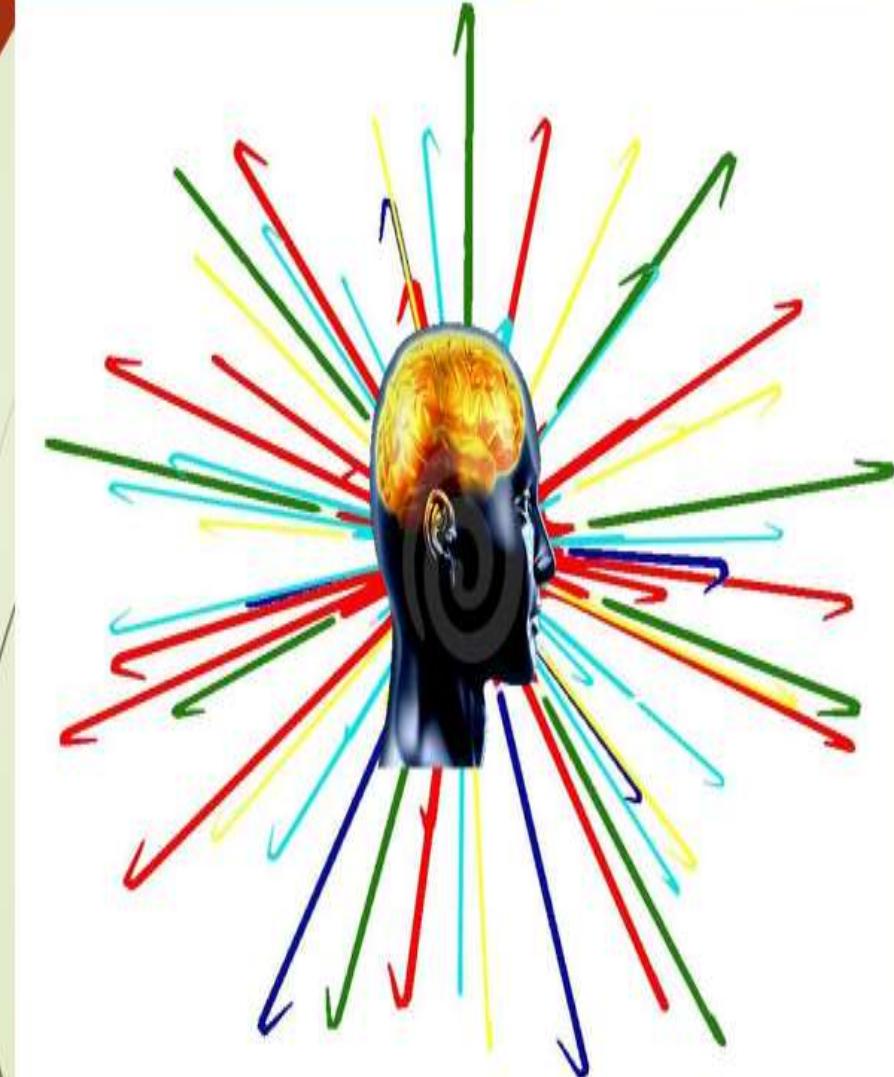


# Perubahan Pola-Pikir

Linier  
hapalan

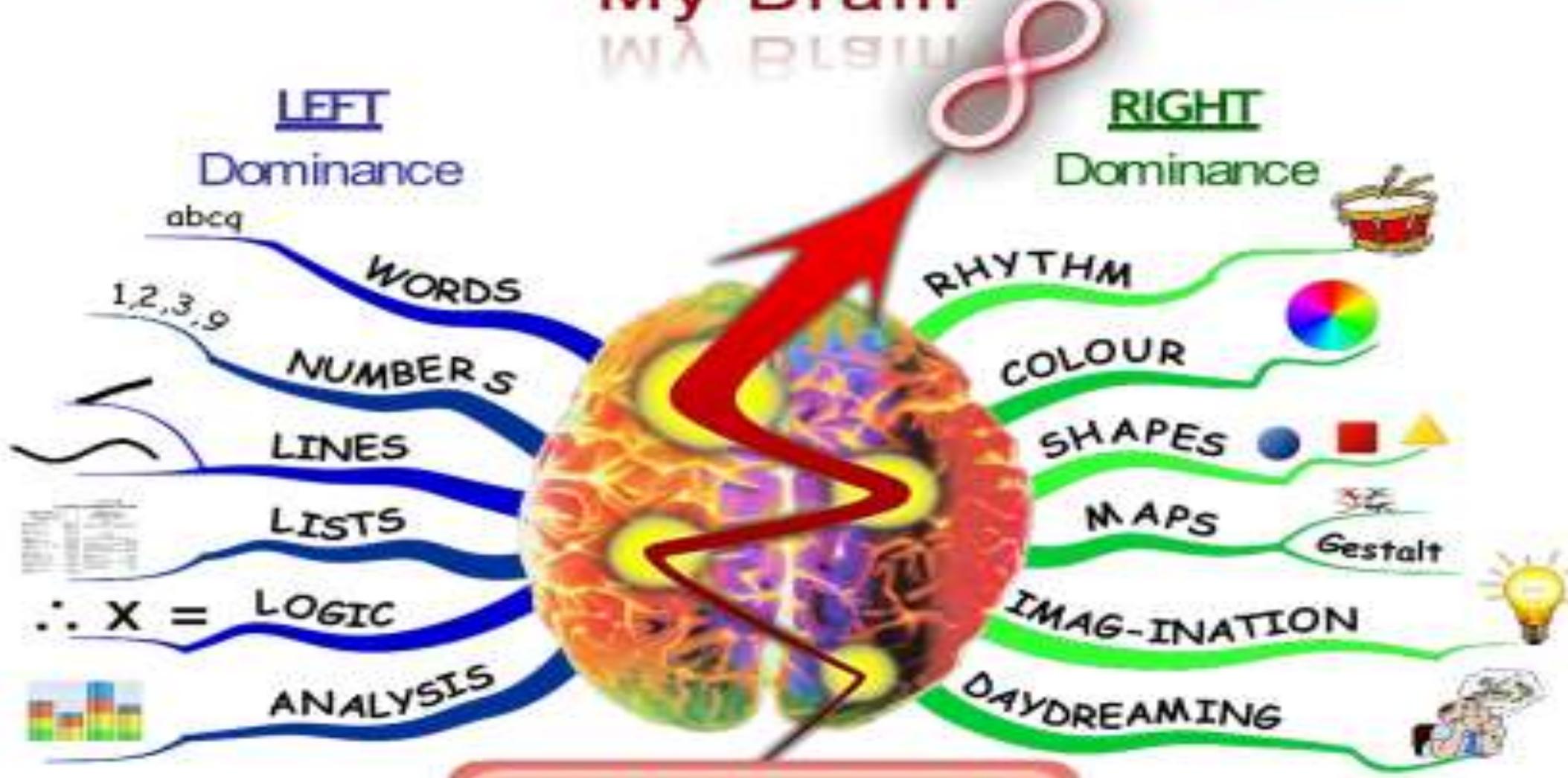
Lateral,  
alternatif  
penerapan

Radiant Thinking



# My Brain

Prof. Roger Sperry (Nobel)



Change Your Words,

Fixed

Growth

I can't do this.

This work is good enough.

This is too hard.

I can try a different strategy.

Is this really my best work?

This may take some time and effort.

Change Your Mindset

# MINDSETS

## FIXED MINDSET

The belief that skills, intellect, and talents are set and unchangeable.



I'll stick to what I know.  
Either I'm good at it or not.

It's fine the way it is.  
There is nothing to change.

This is a waste of time;  
there's a lot to figure out.

It's easier to give up.  
I'm really not smart.

This work is boring.  
No one likes to do it.

It's easy for him or her.  
They were born smart.



## GROWTH MINDSET

The belief that skills, intellect, and talents can be developed through practice and perseverance.



### DESIRSES

I want to learn new things.  
I am eager to take risks.

### SKILLS

Is this really my best work?  
What else can I improve?

### EFFORT

I know this will help me  
even though it is difficult.

### SETBACKS

I'll use another strategy;  
my mistakes help me learn.

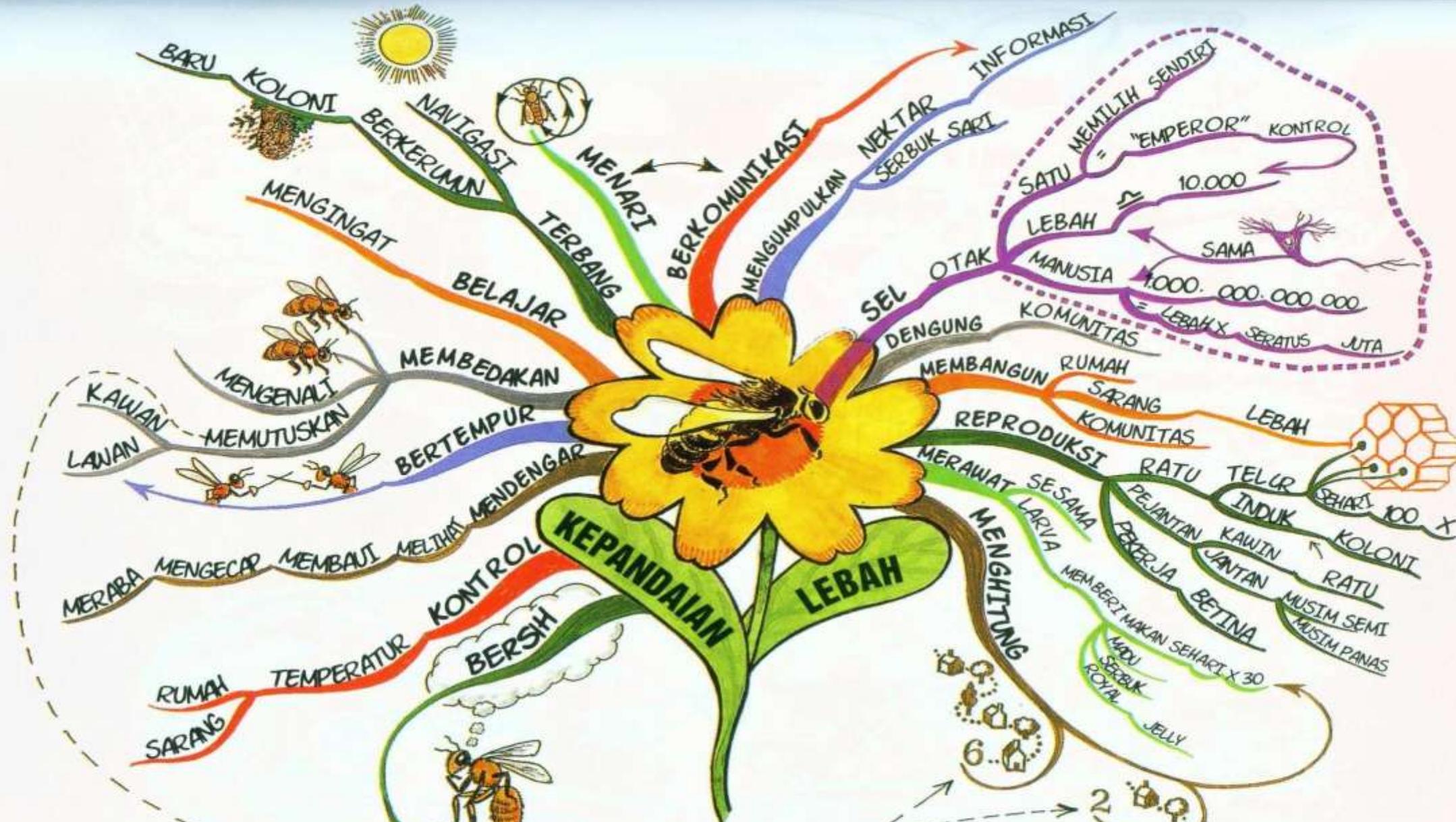
### FEEDBACK

I recognize my weakness,  
and I know what to fix.

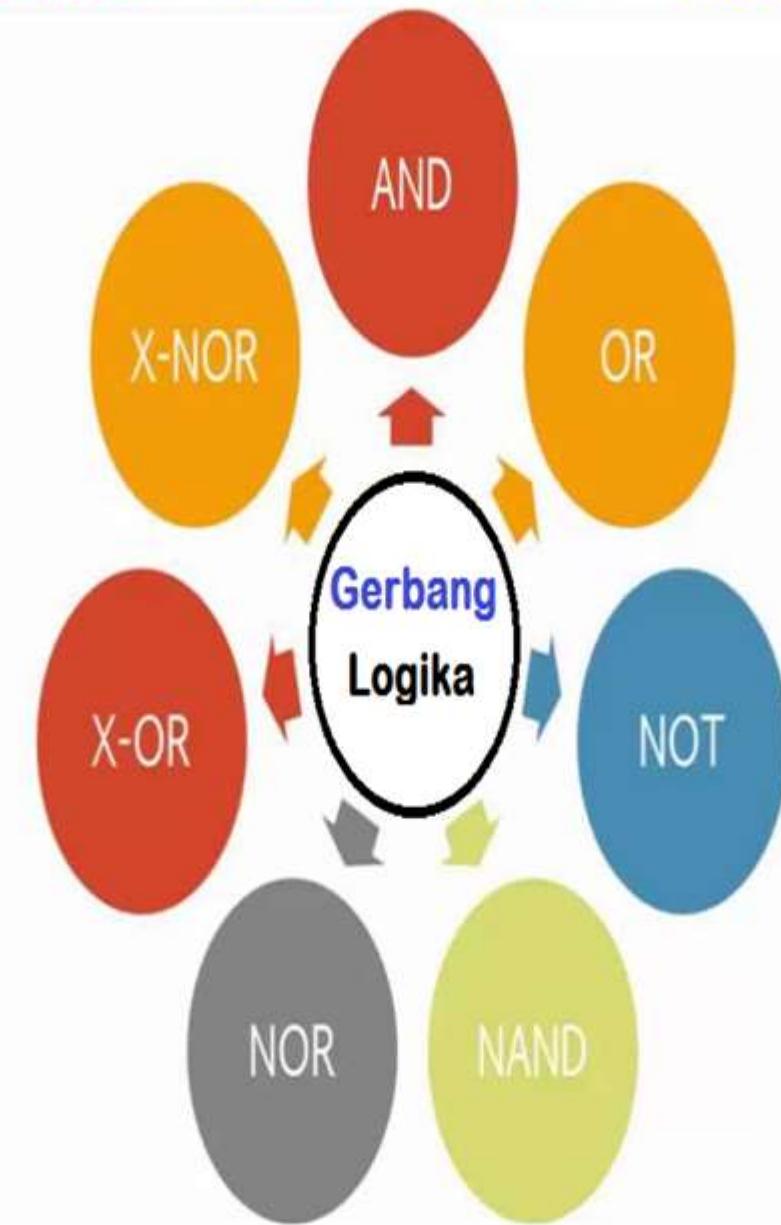
### TALENTED PEERS

I wonder how they did it.  
Let me try to figure it out.

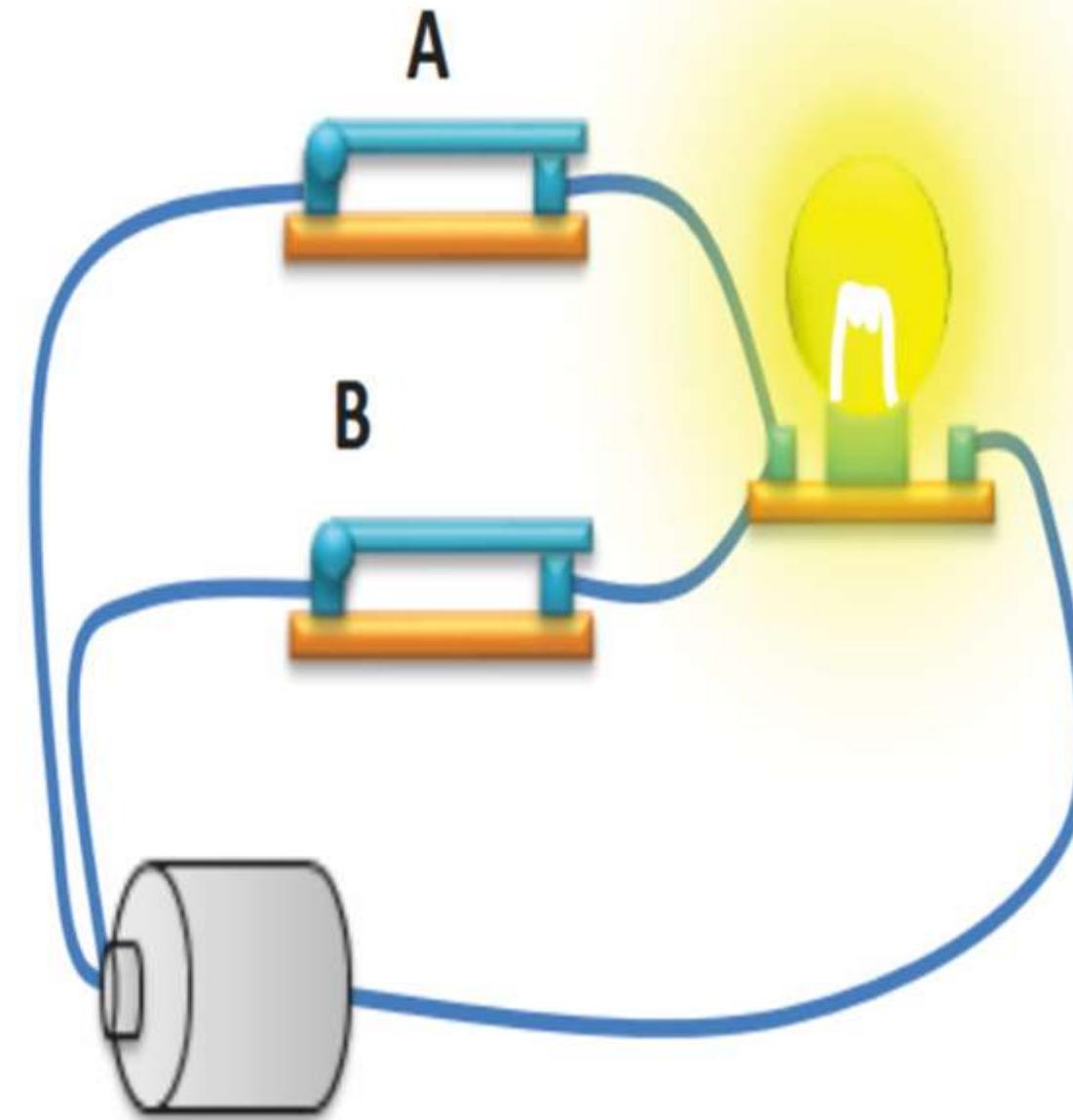
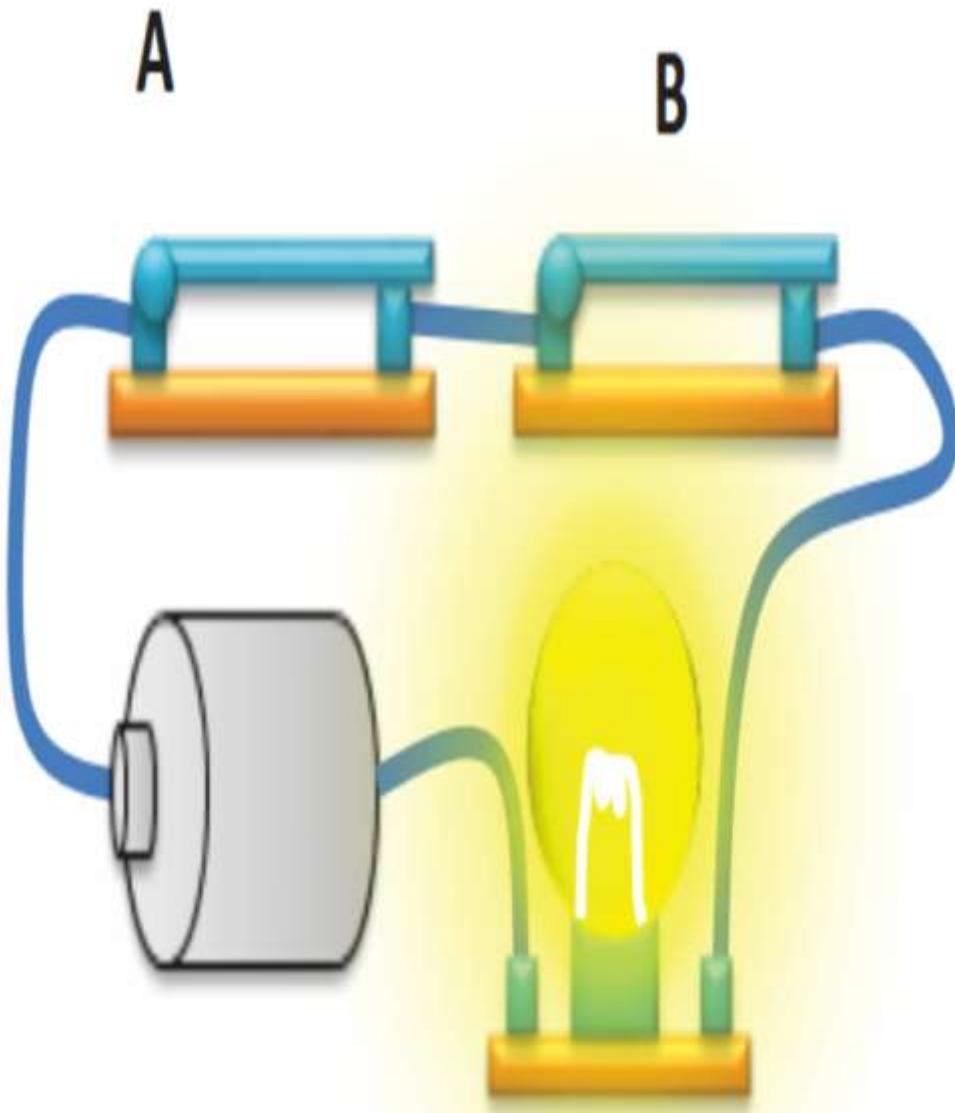
# Peta konsep, radiant



# Logika dasar

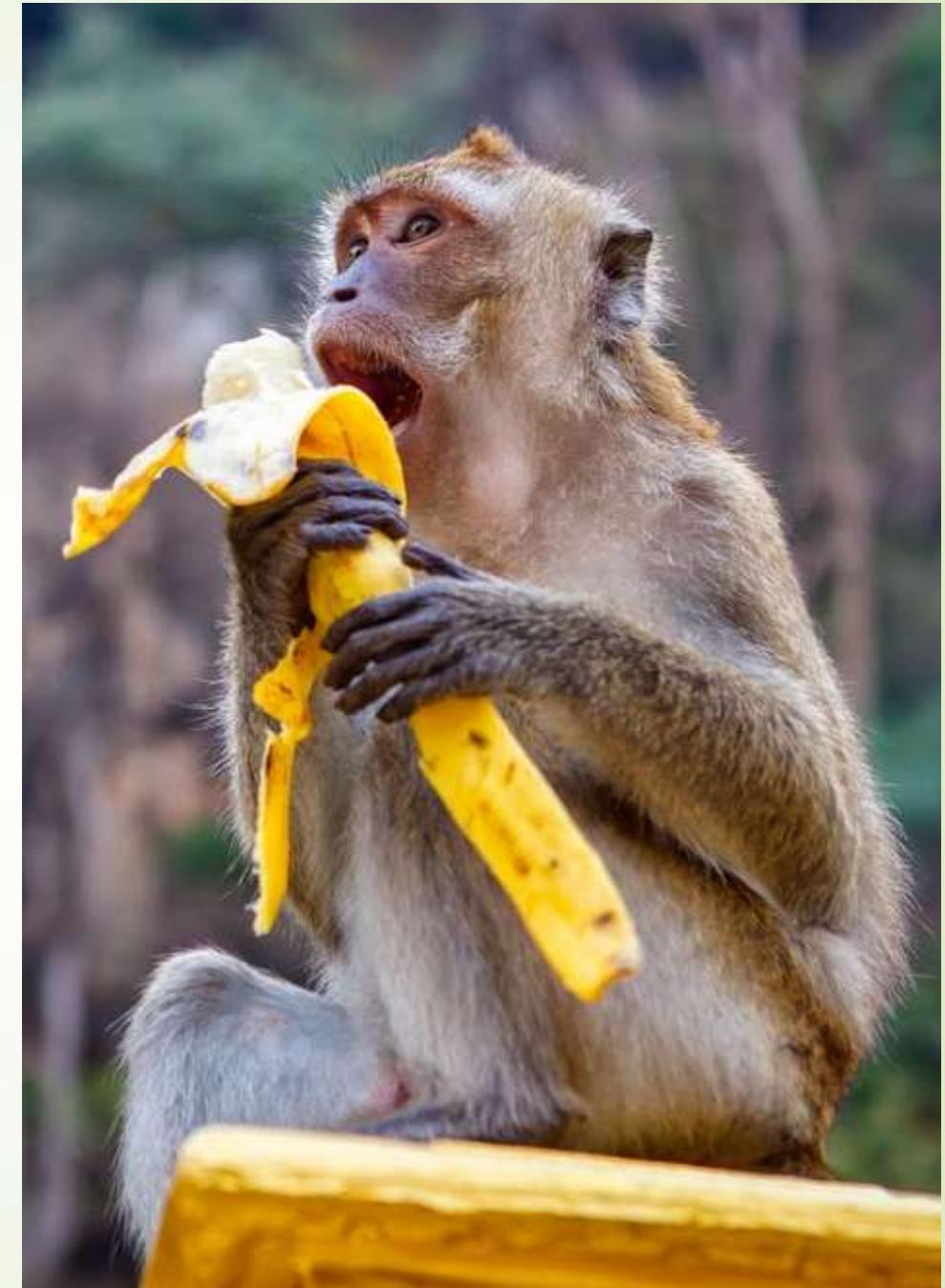


# GERBANG LOGIKA AND OR



pokayoke

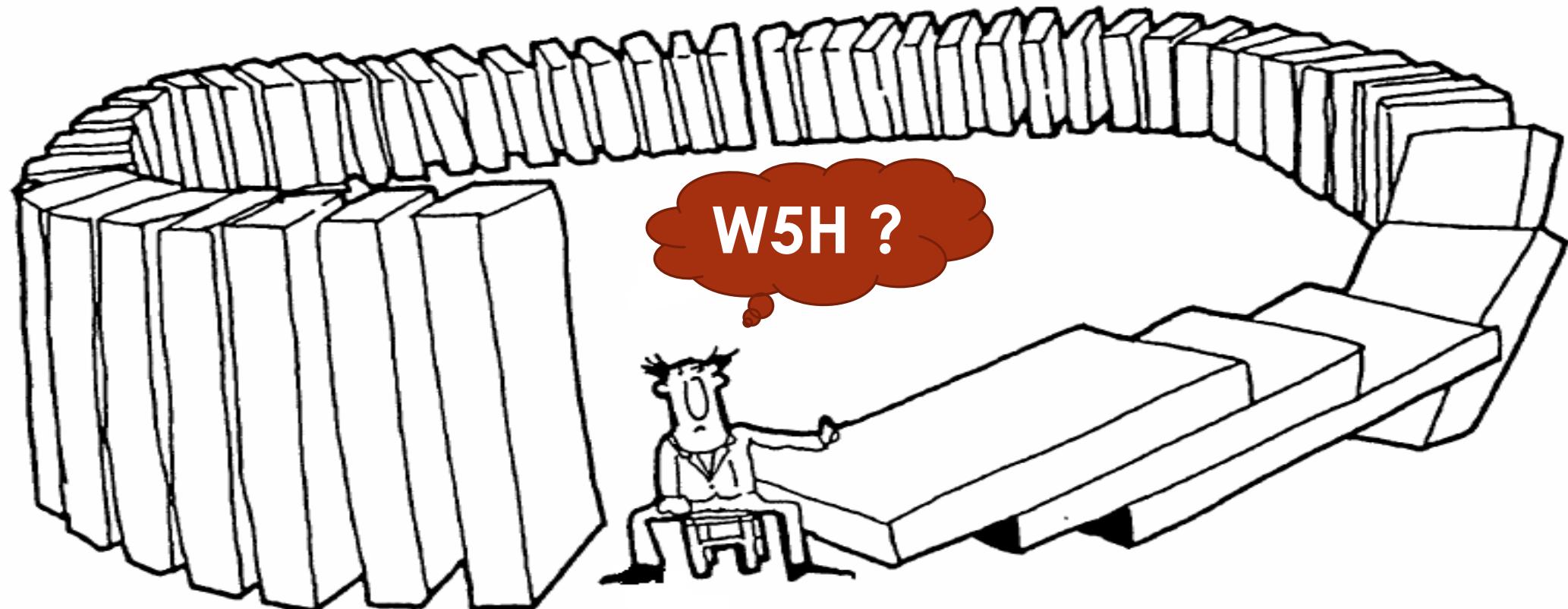
# analogi

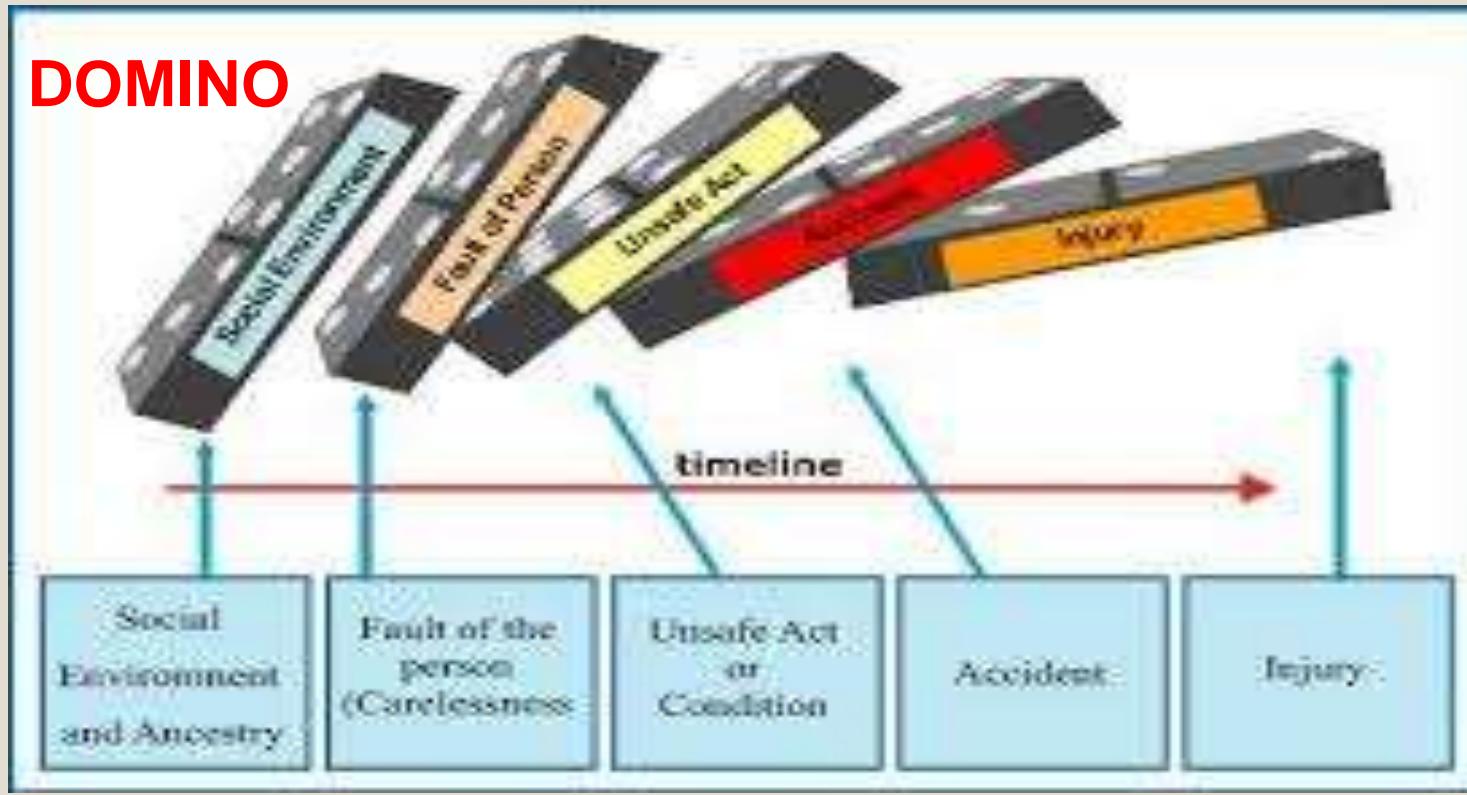


# SWOT, W5H



# Sebab akibat



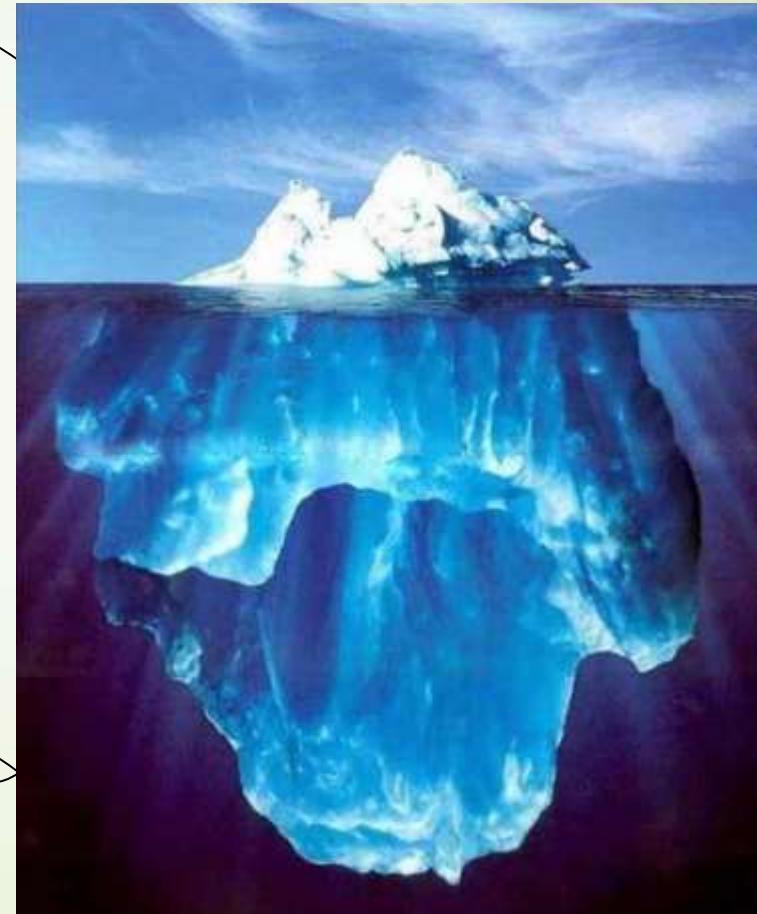


# Kerusakan Mesin itu Tumbuh, akan menimbulkan pemborosan & kecelakaan (iceberg)

Kerusakan terselubung

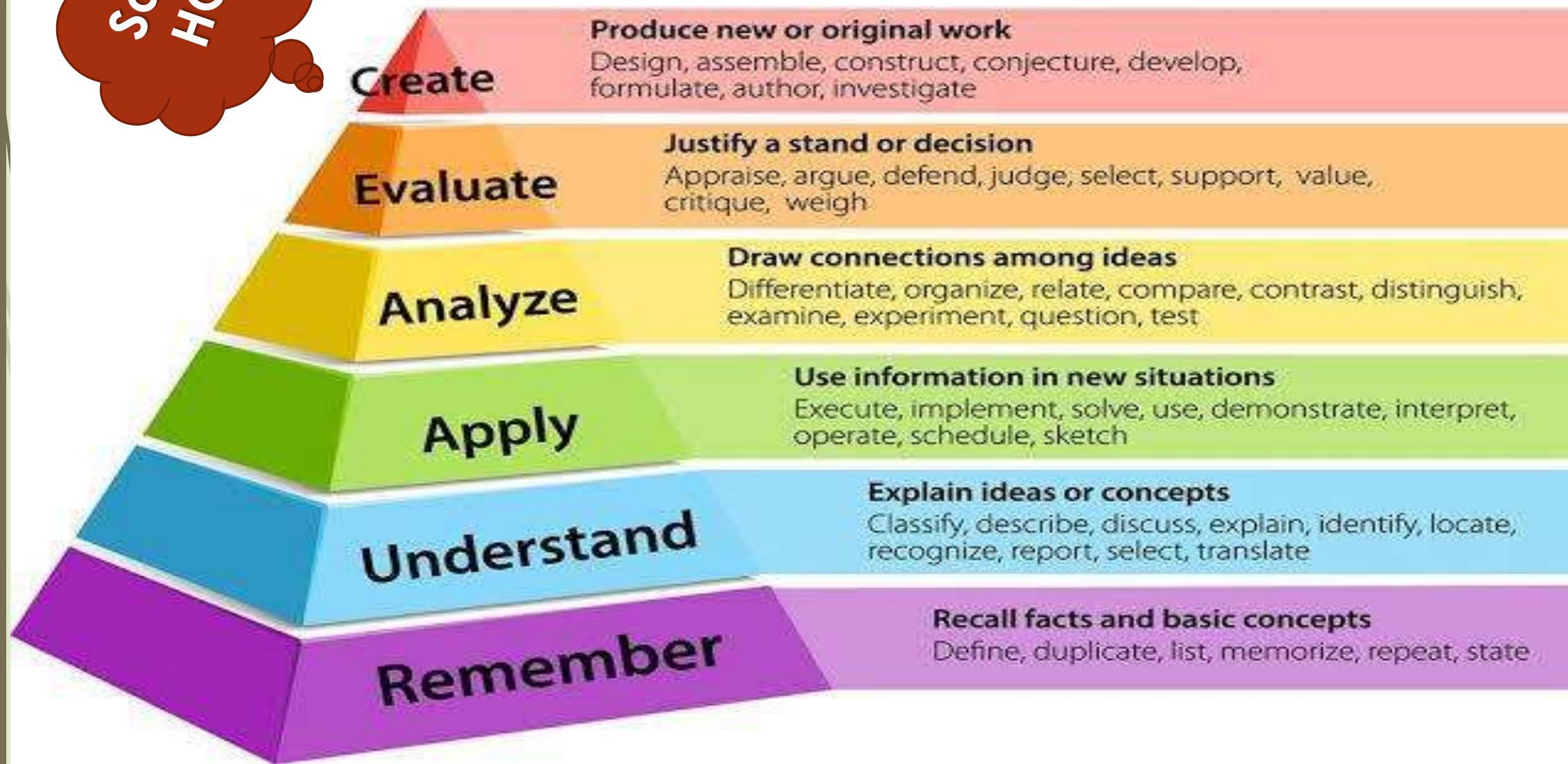
**dicegah dg  
5S/5R, ECP,  
TPM**

Kerusakan mesin akan senantiasa tumbuh  
(kecil ----- sedang ----- berat)



# Bloom's Taxonomy

Safety  
HOTS



# Creative Thinking Process



# Creative Innovative



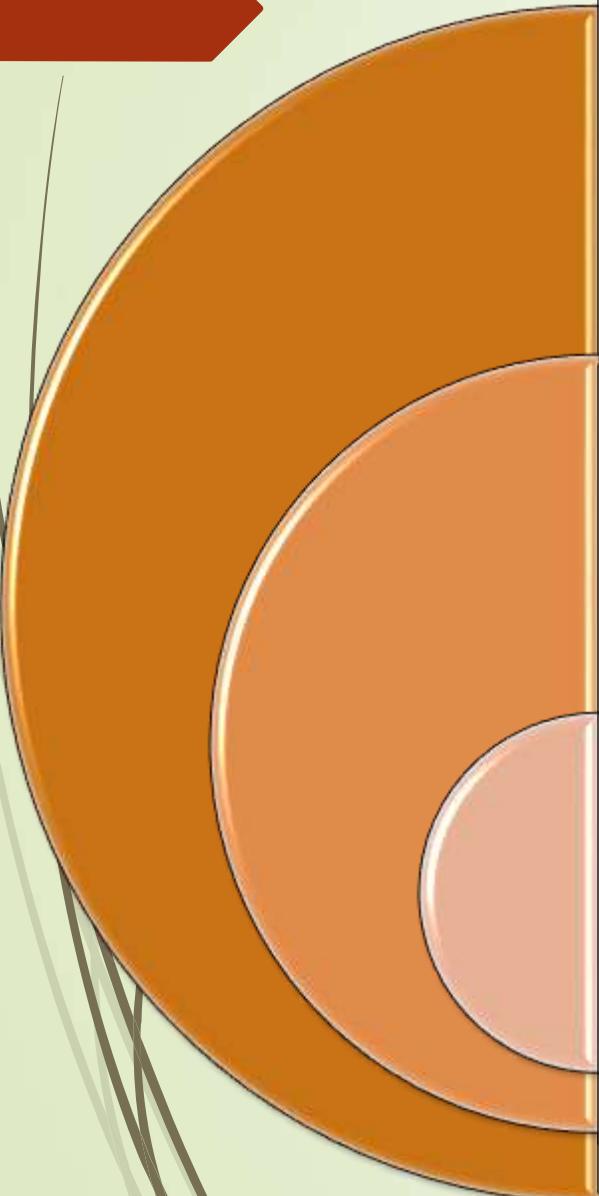
# SCUMPS



- Size
- Color
- Use
- Material
- Parts
- Shape

Safety promotion

**hazard of....**



**environment**

**workplace**

**activities**

- Tanah, udara, air
- Limbah, polutan
- Tumbuhan, binatang
- **(unsafe environment)**

- Machines, materials
- Man, media
- Layout **(unsafe condition)**

- Method, minute
- Memory,
- **Unsafe behavior (BbS)**

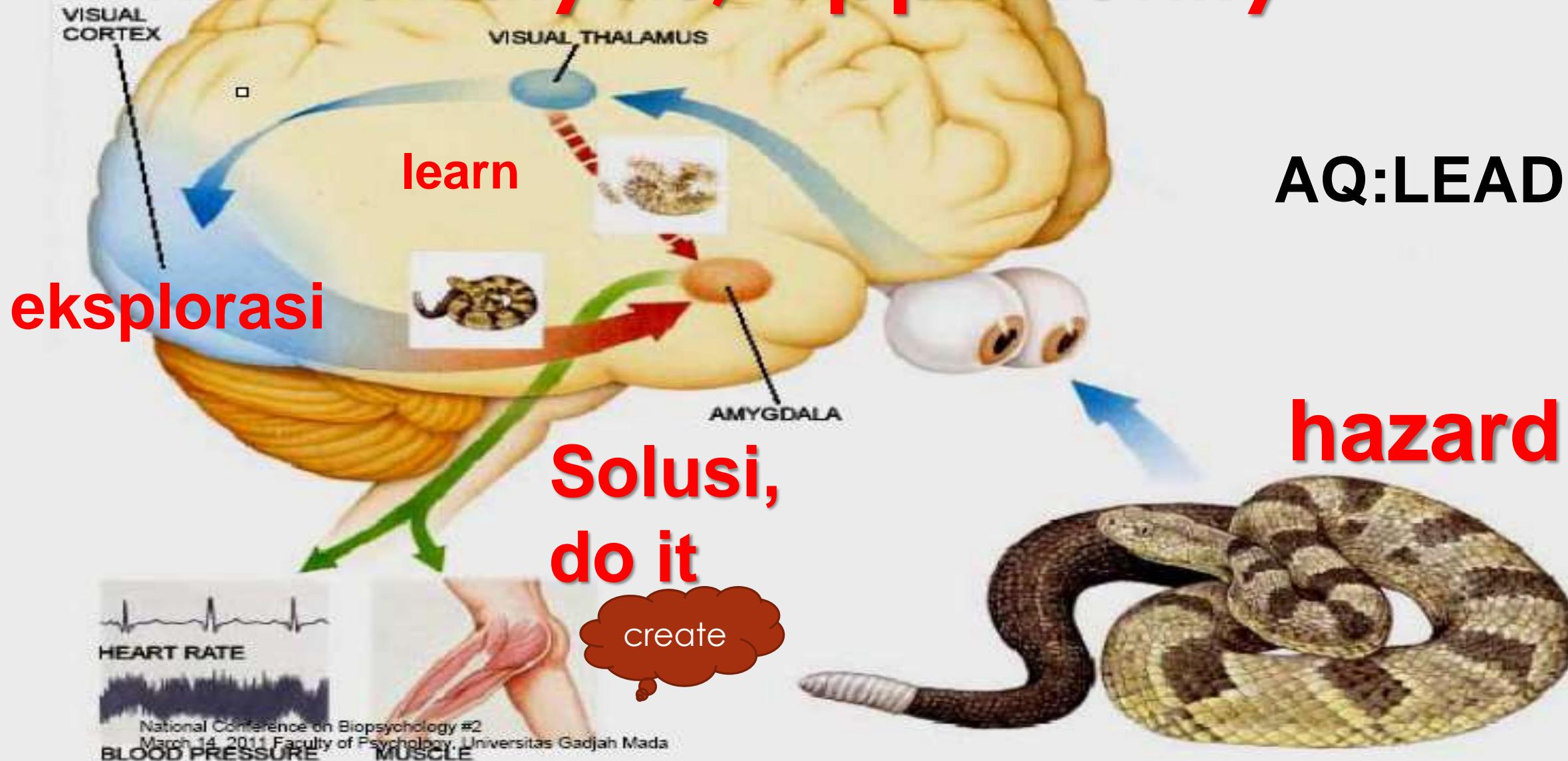
# RISK (KAK & PAK)



# HARUS



# Risk analysis, opportunity

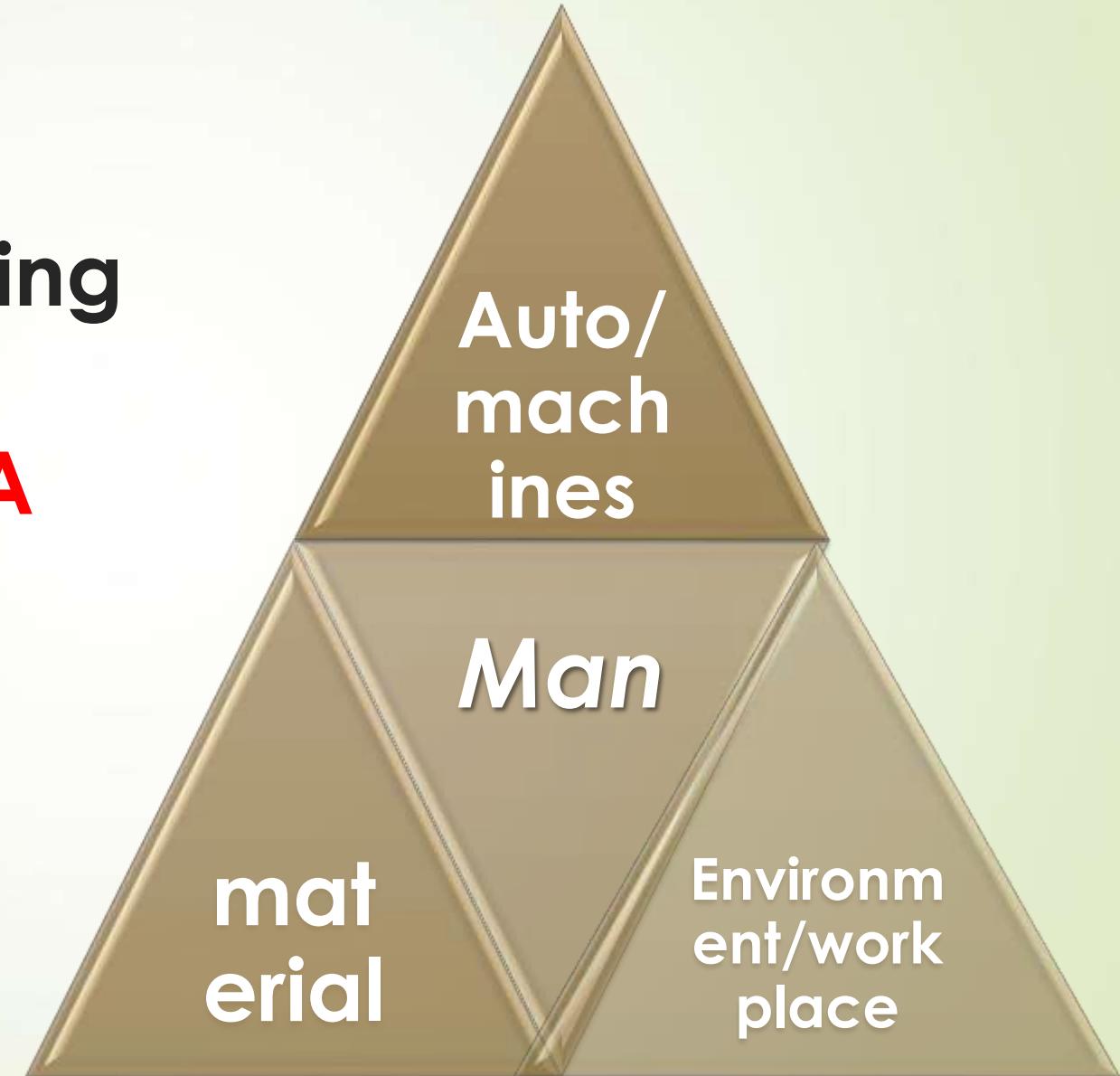


**Solusi = mencegah lebih HOTS drpd  
mengatasi**

**Safety Strategic planning  
(SsP)**

**solution alternative (SA  
dg 5S/5R, TPM, ECP)**

**Sasaran solusi  
mencegah  
(SMART)**





# Solusi (perilaku pencegahan lebih penting)

- APD or PPE **bukan** satu-satunya **SOLUSI**
- K3L **bukan** = hanya APD
- lots



**9 steps  
cycle**

Hazard exploration, evaluation

- Risk observation, opportunity
- Solution, management
- Implementation, integration
- Culture, climate control
- Knowledge
- Standardization

# 9

## Tahapan penerapan ZEROSICKS

- 1. evaluasi hazard
- 2. observasi risiko
- 3. deskripsikan alternative solusi
- 4. putuskan strategi implementasi (AQ:core)
- 5. kondisikan iklim organisasi

- 6. kembangkan budaya kerja selamat
- 7. Kontrol tiap langkah & tiap aspek
- 8. susun menjadi naskah pengetahuan & informasi
- 9. tetapkan menjadi SOP standard operasi kerja berdasarkan legal aspek (nasional dan Internasional)

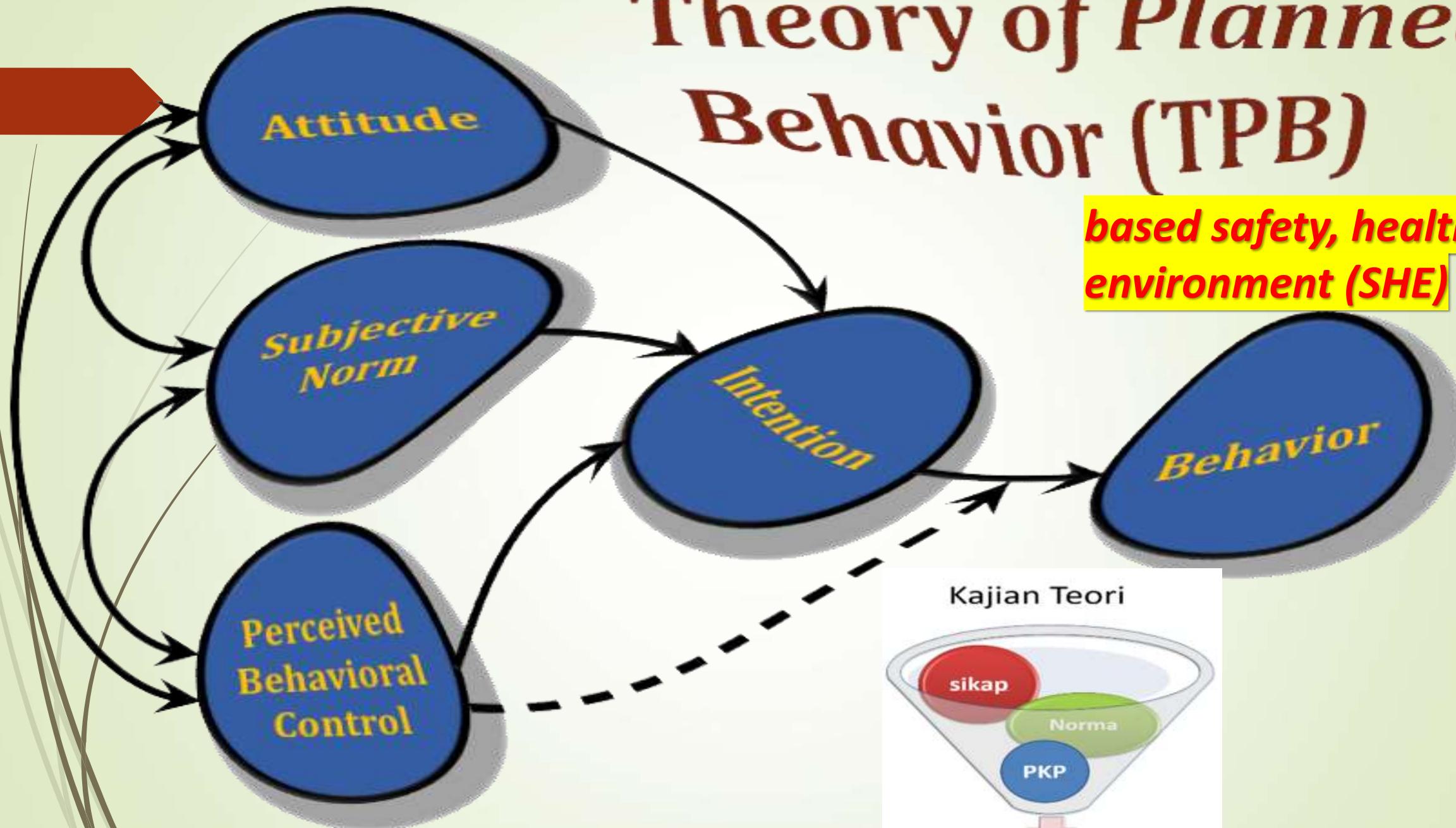


## **Climate & culture** (communal: peran organisasi & kelompok kerja)

- ▶ **Safety climate:** (Persepsi, sikap, norma, model SMK3L)
- ▶ **Safety culture:** (belief, attitude, norm, habit, ritual)
- ▶ **Komitmen** semua lini pimpinan (niat, intention)
- ▶ Keteladanan kelompok senior
- ▶ **Norma** perilaku diri & kelompok kerja
- ▶ **Kebiasaan** kerja selamat & sehat seluruh pekerja
- ▶ **Ritual** terkait K3L sbg organizational awareness/alertness
- ▶ Strategi pembudayaan K3L di dalam organisasi

# Theory of Planned Behavior (TPB)

**based safety, health & environment (SHE)**





**Sikap K3L**



**Risk  
(unsafe behaviour & condition)**



**Keteladanan  
dari perilaku  
senior thd  
aturan2**

**Persepsi/sikap**



# Mari kita sinergikan keping nya



Budaya k3l

Tata nilai  
kerja

Norma  
kerja

Karakter  
kuat



Sop K3I

Perilaku  
kerja

sarpras



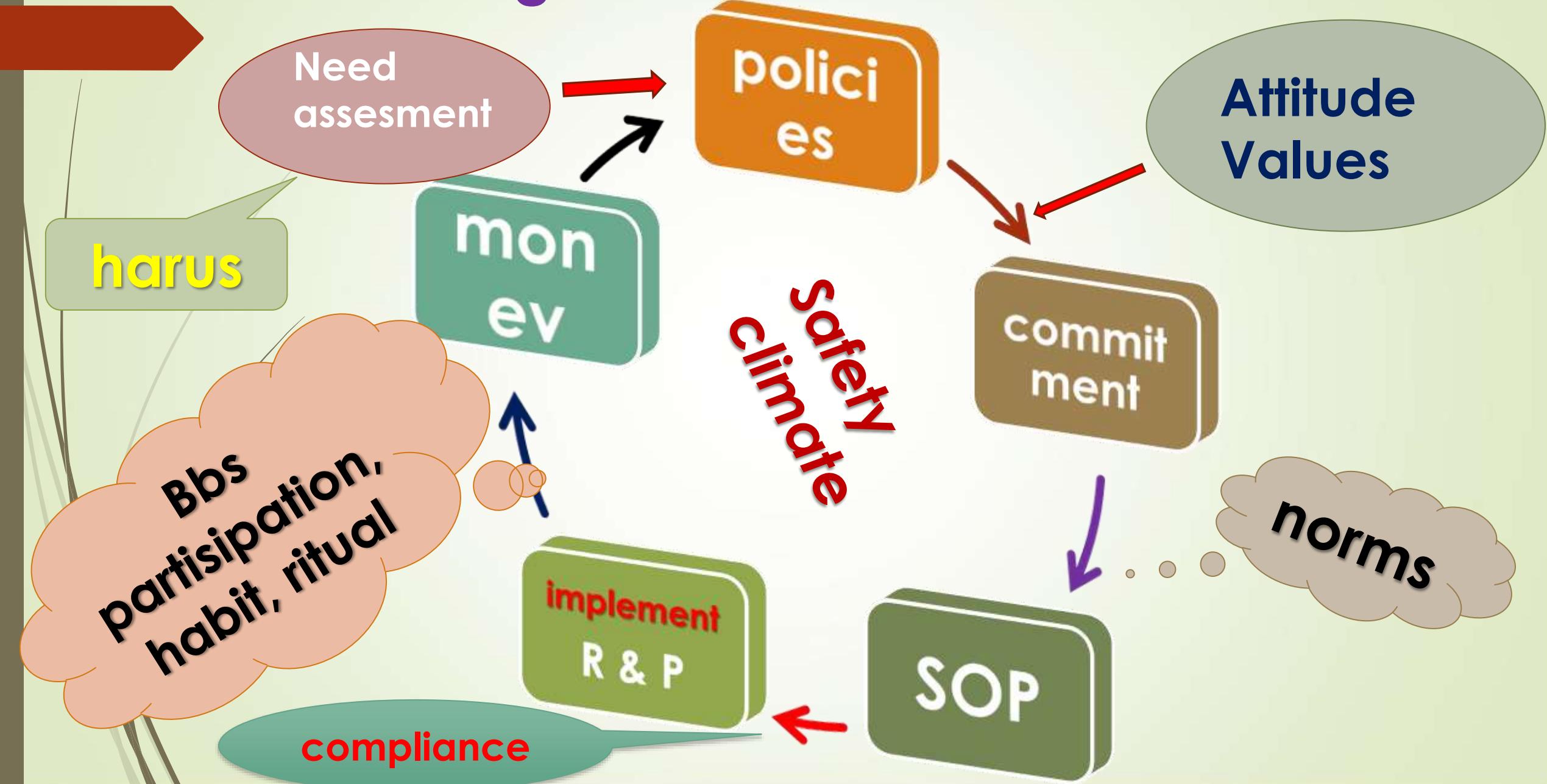
Pembiasaan  
(R & P), ritual

# proses pembudayaan K3L

- Aturan/SOP
- Reward & punishment
- ritual



# HOW she organization Culture dev



Situasi  
&  
kondisi  
yg  
kondusif  
agar  
tumbuh  
subur  
perilaku,  
habit  
peduli  
K3L

## Culture

### Penjelasan Materi Culture

*Culture / Climate / Control*, melakukan pembudayaan K3 di lingkungan kerja, kemudian dilakukan kontrol, monitoring dan evaluasi secara berkala.

Berawal dari laporan International Atomic Energy Authority (IAEA) tahun 1991 tentang kecelakaan yang terjadi di Chernobyl yang memperkenalkan budaya keselamatan, perhatian akan budaya keselamatan suatu organisasi mulai dilihat sebagai satu penyebab terjadinya *major accident*. Usaha untuk menurunkan tingkat kecelakaan dimulai dari usaha untuk meningkatkan teknologi (*engineering, equipment, safety, compliance*) dan sistem (*integrating HSE, certification, competence, risk assessment*), tetapi teknologi dan sistem ini tidak dapat menurunkan tingkat kecelakaan sampai diinginkan.

### Upaya Pembudayaan K3 di Lingkungan FT UNY

Berikut video upaya pembudayaan K3 di lingkungan FT UNY agar civitas akademika di FT UNY berkarakter K3



Dari person menjadi budaya

Proaktif,  
Partisipatif,  
Inisiatif,  
Viralkan,  
Lombakan,  
ritual, ulangi  
ttg solusi K3I

# safety rule of conduct ? FGD



**HOTS**  
**resume**

administratif

**budaya**

reactive

**proactive**

aturan

**kebutuhan**

Task/text

**contextual**

compliance

**participation**

Kak/pak

**pencegahan**

manajemen

**psikologi**

Internal  
Motivation

**external mot**

**SHE C3**

# Secara Bersama membangun budaya K3L

She C3

*Climate  
Culture  
Control*

*Terima kasih*



Berkarakter kuat sbg peng**IMBAS** budaya K3L

# Target: safety workplace

## Sasaran budaya

K3L



FASILITAS KERJA



VENTILASI



PENGENDALIAN  
ZAT BERBAHAYA



PENANGANAN MATERIAL



PERKAKAS



DESAIN TEMPAT  
KERJA



KESELAMATAN  
PADA MESIN



PENCAHAYAAN



1. informasi/Edukasi/promosi/orientasi/induksi/inisiasi

2. Gizi/nutrisi

3. Relaksasi

4. Adaptasi/aklimasi

5. Antisipasi

6. Eliminasi

7. Reduksi

8. Kombinasi

9. Simplifikasi

10. Dekorasi (Label/warna/tanda/garis)

11. reposisi

12. asuransi

1. Dilusi

2. Otomasi

3. Sinkronisasi

4. Reparasi/perawatan (TPM)

5. Isolasi

6. Proteksi

7. Iluminasi

8. Rekulturisasi

9. Restrukturisasi/reorganisasi

10. Regulasi/administrasi

11. ventilasi

12. Supervisi, evaluasi, visitasi

Alternatif 2

Solusi 24 si

## **Solusi juga**

- ▶ layout lokasi ruang & alat/ mesin, scr ergonomis 5s/5r, ECP
- ▶ Musik, optimis
- ▶ Chek kesehatan rutin
- ▶ briefing before work

- ▶ Shift n timework, jeda kerja/istirahat
- ▶ peletakan fan in & fan out, penyedot debu/racun/asap
- ▶ Control, monitoring secara rutin

Keluarkan Barang  
Yang Tidak Terpakai



Hindari Menaruh Barang  
Di Lantai,



Rak Bertingkat,



Mudah Dipindahkan, Efisien Dan Aman



Mengambil Barang



# **TPM** (*total productive maintenance*)



Memastikan  
**mesin, perlengkapan dan  
peralatan (sarpras)**  
dapat beroperasi dg **aman,  
nyaman, sehat & produktif**  
  
(eliminasi pemborosan dg  
**penerapan SHE, ECP, 5S/5R**)

**5s/5r,**

**ECP**

**TPM**

**K3L**

clean, tidy  
and safe  
workplace

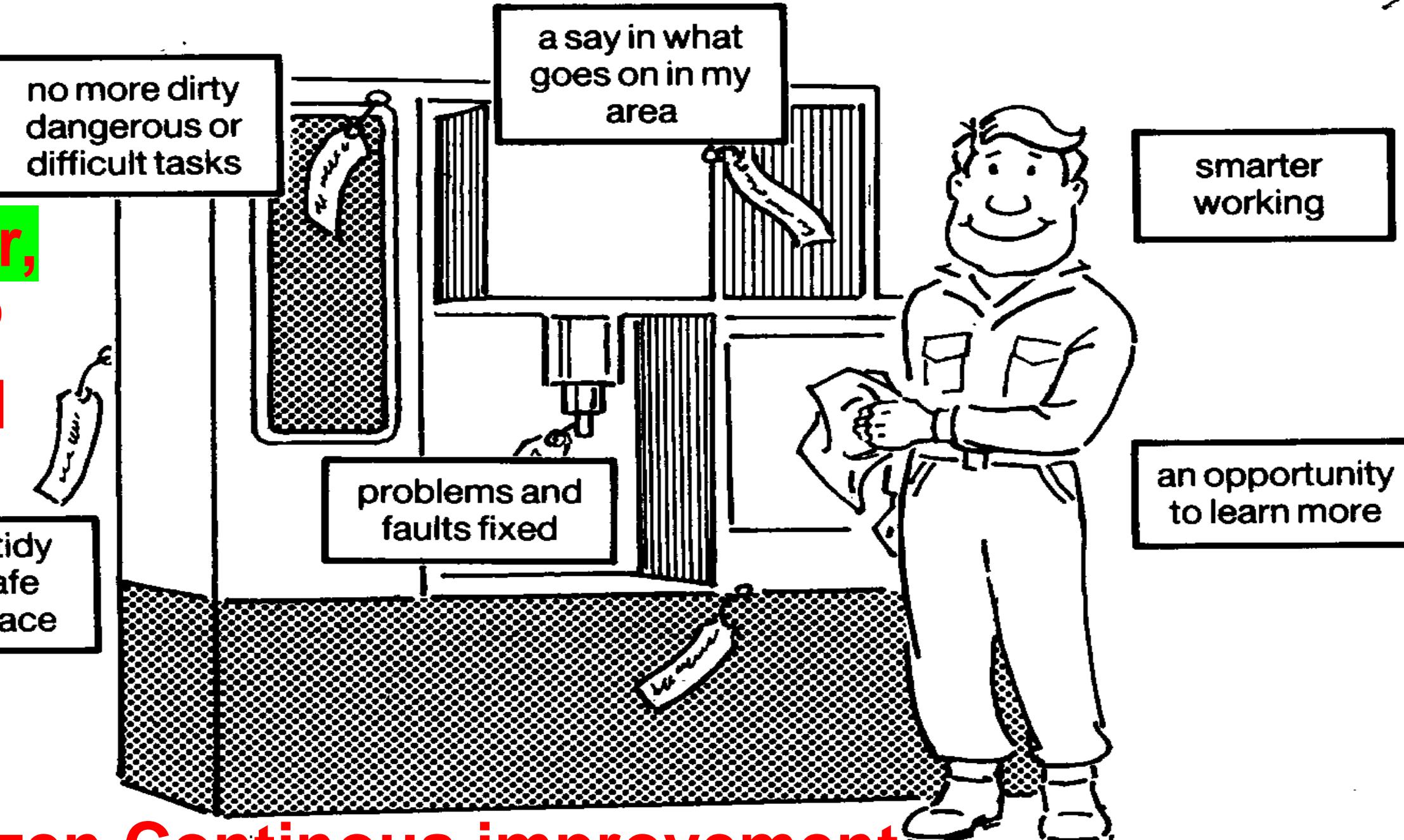
no more dirty  
dangerous or  
difficult tasks

a say in what  
goes on in my  
area

problems and  
faults fixed

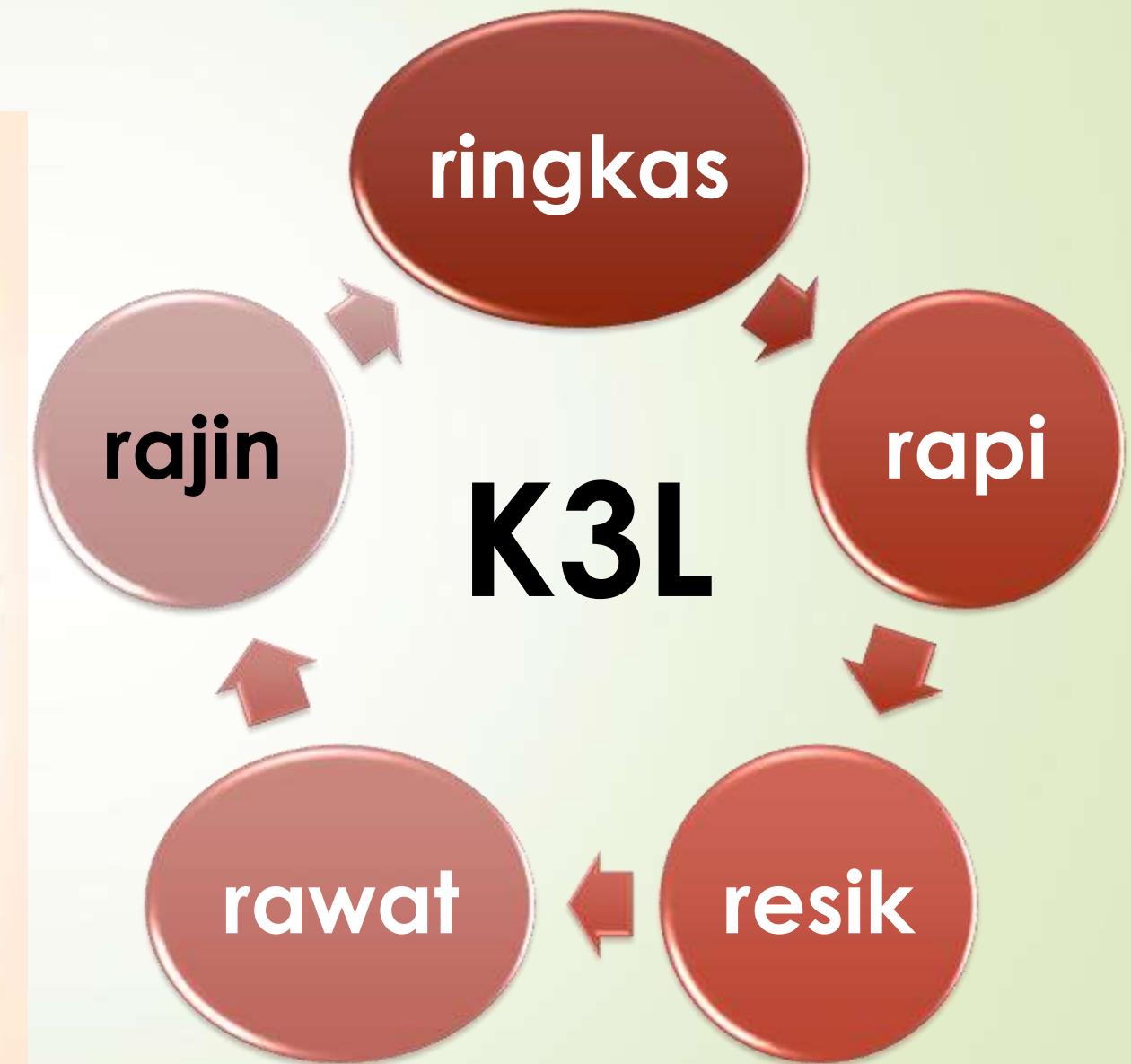
smarter  
working

an opportunity  
to learn more



**Kaizen Continuous improvement**

# Budaya K3L dg 5R/5S



**PERLU...?**

**TIDAK  
PERLU...?**



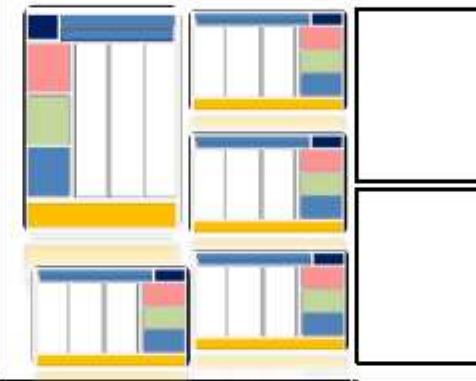


**Mana yg harus dieliminasi ?**

# Rapi & bersih



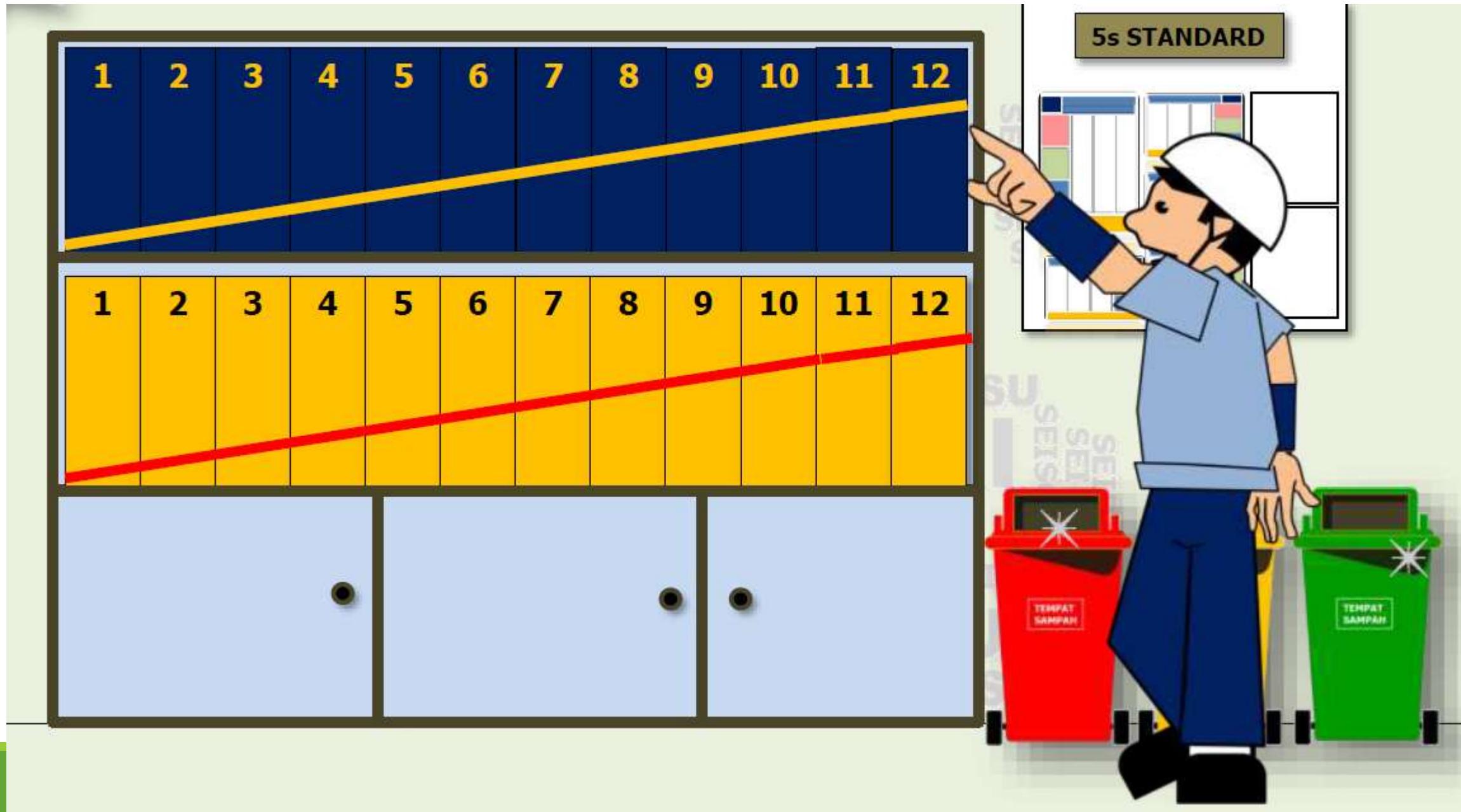
5s STANDARD





**Bagamana cara merapikan ?**





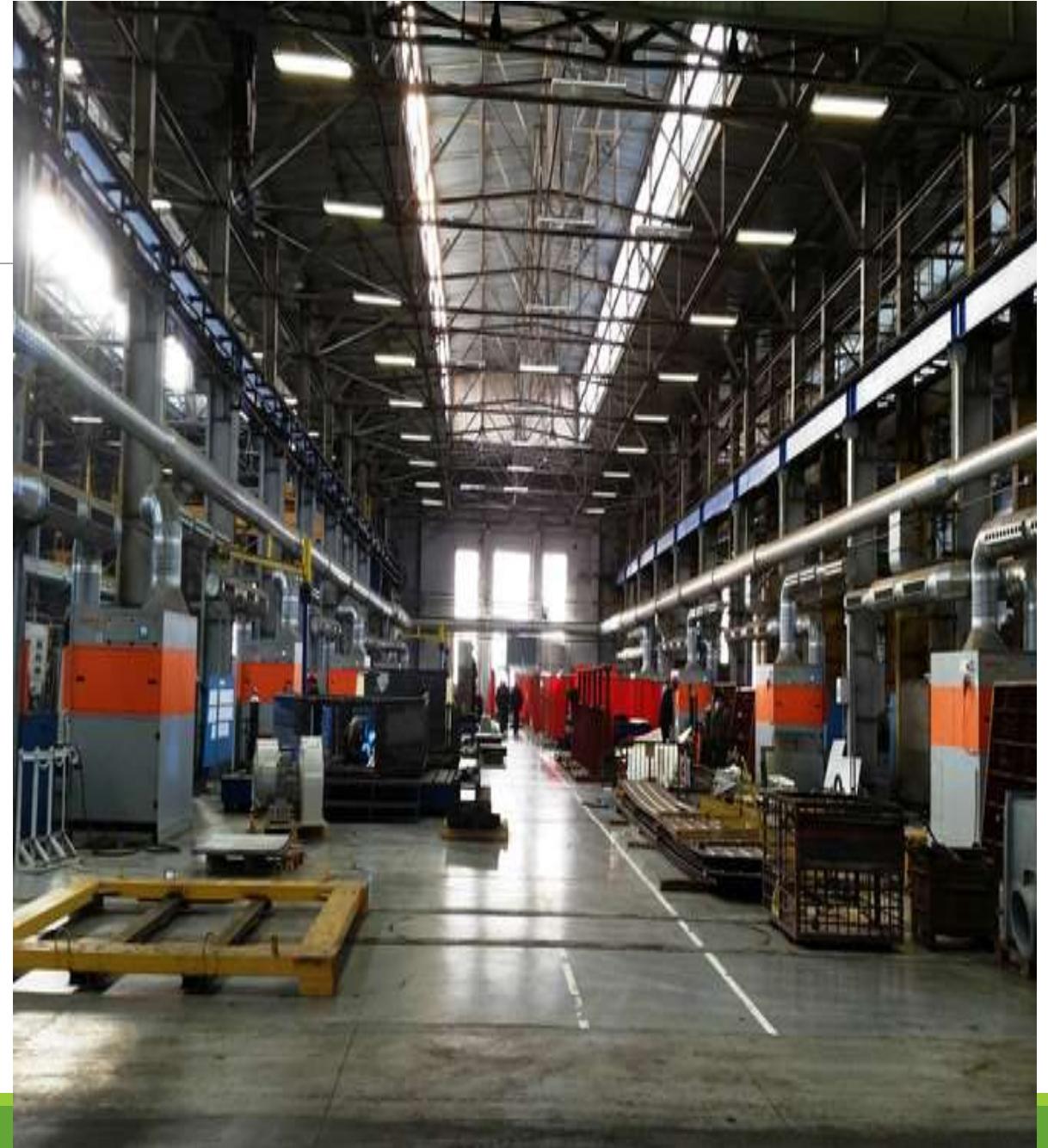
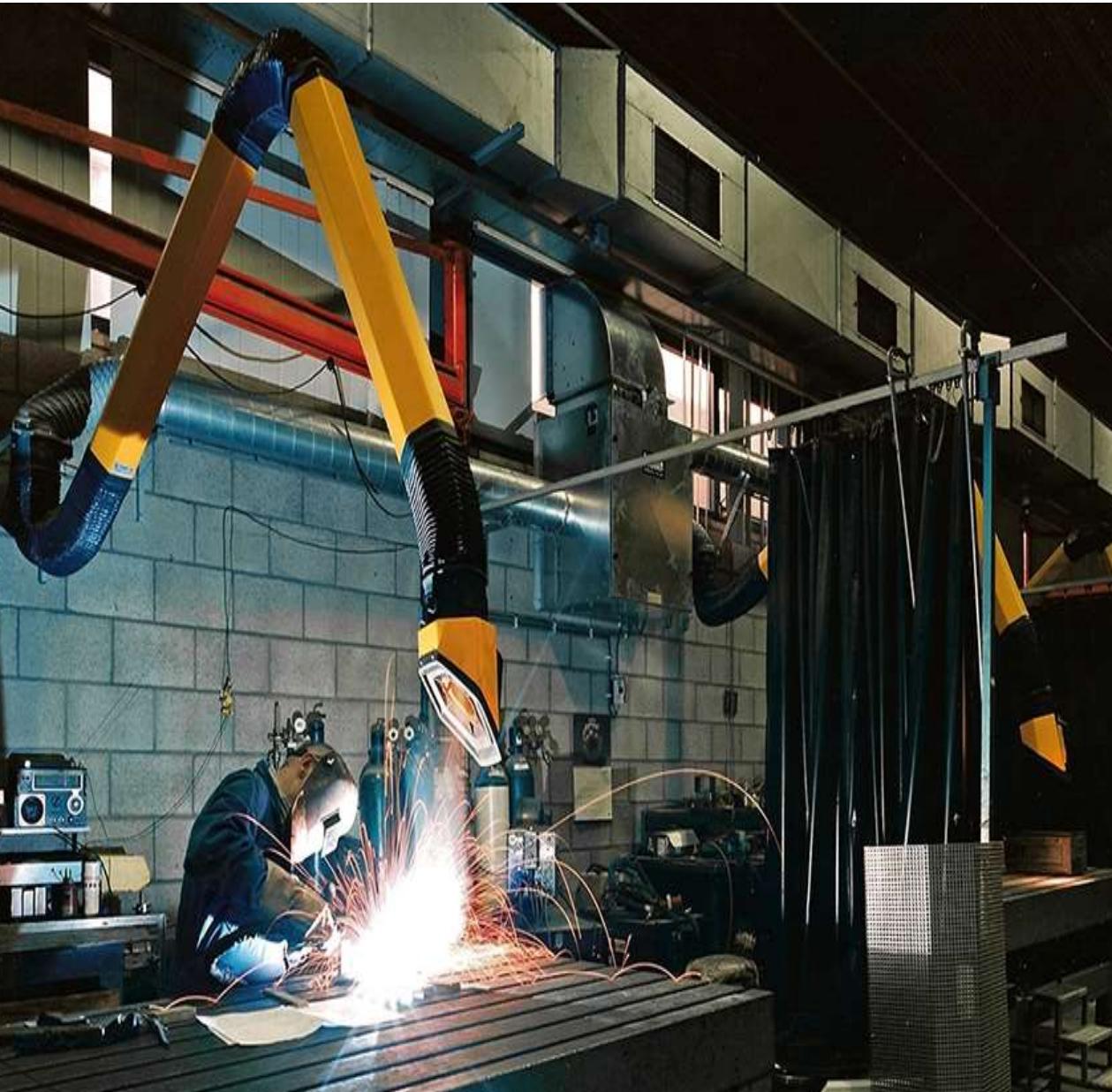








# Ventilasi ruang Las

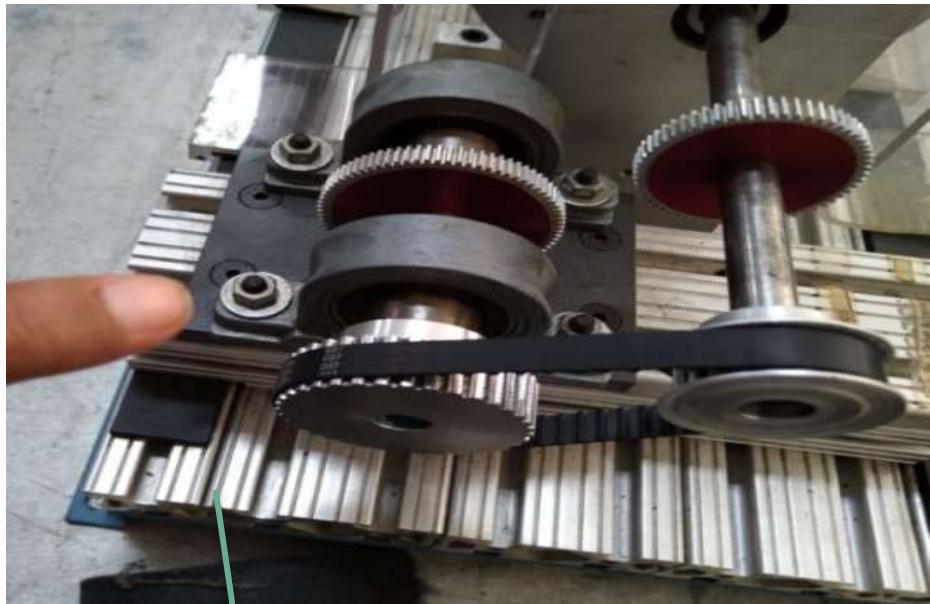


# Penyedot asap knalpot

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**Modul rotari  
tanpa  
pelindung**



**Menggunakan Fixed  
Guarding (Penghalang  
permanen)**



## Lantai Kurang Ideal



Keramik  
mengakibatkan  
Terpleset

Tidak ada  
penanda antara  
area kerja dan  
area produksi



Lantai beton  
bertekstur tidak  
licin dan kokoh

Area  
lintasan  
produksi

Lantai Laboratorium Ideal



**Praktek tidak  
memakai  
APD**



**Praktek dengan APD lengkap**



Limbah  
kayu yang  
tercecer



Vacum  
penyedot  
serbuk kayu  
tidak  
berfungsi



Penyimpanan  
limbah kayu



penangan  
an limbah  
kayu